
INFRASTRUCTURE ADVISORY BOARD

Paul Flower, Chair David Gallo, Vice Chair Neil Abramson, Secretary
Elisa Speranza David Kerstein Karen Raymond Dana Eness

June 11, 2026 | 2:00 pm

Woodward Design + Build
1000 S. Norman C. Francis Parkway, New Orleans LA, 70125

AGENDA

- I. Call to Order
- II. Approval of Agenda
- III. Approval of Minutes
- IV. Approval of Quarterly Report
- V. Presentation of Agenda
- VI. Presentations:
 - A. Fair Share Agreement Financial Update – City of New Orleans
 - B. New Orleans Parcel Fee – City of New Orleans
 - C. Infrastructure Update - Sewerage & Water Board of New Orleans
- VII. Public Comment
- VIII. Other Business
- IX. Adjournment

**MINUTES OF THE REGULAR MEETING OF THE
INFRASTRUCTURE ADVISORY BOARD
April 23, 2026**

The regular meeting of the Infrastructure Advisory Board (IAB) occurred on April 23, 2026 in-person at Woodward Design+Build – 2nd Floor, 1000 South Norman C. Francis Parkway, New Orleans, Louisiana.

The following IAB members were present:

1. Paul Flower, Chair
2. David Gallo, Vice Chair
3. Neil Abramson, Secretary
4. Karen Raymond
5. Elisa Speranza

REGULAR ORDER OF BUSINESS

Call to Order. The Chair called the meeting to order at 2:02 p.m.

Approval of Agenda. The IAB unanimously approved the agenda.

Approval of Minutes. The IAB unanimously approved as written the minutes of the April 23, 2026 regular meeting.

Approval of Quarterly Report. The IAB unanimously approved the Quarterly Report.

Presentations. In order of appearance:

Eric Cherrie, Innovation Manager for the Chief Administrative Officer, City of New Orleans, Mr. Cherrie discussed revenue through February 2026. He noted that it is becoming difficult to collect fees from Short Term Rentals (STR). The SWB is steadily receiving these funds from the City. Mr. Cherrie will work on procuring the remaining March 2026 figures that were not available as of the date of this meeting.

Grey Lewis, Chief Financial Officer, SWBNO, gave an update on City Joint Infrastructure Receivables. Joint Infrastructure Recovery Roads (JIRR) have weekly meetings with City, Project Delivery Teams, and GOHSEP to ensure timely grant funding is reimbursed to the City in accordance with the Cooperative Endeavor Agreements to clear funding roadblocks. Overall JIRR review of actual cost sharing including additional costs paid toward the City scope (i.e. paving) will be necessary. MaxPave proposed a \$3.2M, 4 year, repayment plan proposed to the City. There are bond projects, of which \$11.9M are in reconciliation stages with DPW for City led projects.

Mr. Lewis went on to discuss minor drainage funding. In 2025, funding was estimated at \$18.9M with \$9.5M actual, and 2026 estimated at \$10M with \$3.8M actual. Funds collected from the traffic

camera escrow account were released to the SWB in the amount of \$3.4M. The City is considering utilizing bond funding for drainage point repairs.

Kaitlin Tymrak, Interim General Superintendent, SWBNO, shared an update on drainage consolidation. The SWB currently has 2 full time crews working and are looking to retain an additional contractor team. There are 72k catch basins in the City, it is estimated that roughly 20% can be cleaned each year. It is estimated that \$10Ma year in reoccurring funds will be needed to maintain catch basin cleaning services.

Randy Hayman, Executive Director, SWBNO, spoke on the lead service line replacement program. CDM Smith was selected to manage this program, selection finalized on April 22, 2026. Rapid Start design with contracts going out in 2026. Lead service line replacement contract for schools and early childhood centers continues, to include 600 public lead service line replacements.

Mr. Hayman then provided an update on the power complex. Testing on converter 1 and 3 is complete and are part of regular operations. Converter 2 testing is in-progress. Turbine 7 is anticipated to test under load in April 2026. There are future plans for a fuel forwarding system and a Blakstart generator.

Kaitlin Tymrak, Interim General Superintendent, SWBNO, discussed the water quality master plan. The final report was submitted to staff in March 2026. Presentation and adoption occurred at the April Board of Directors meeting. Five and thirty year Capital Improvement Plans have been received and utilized in Capital Budget Planning. Requests for key projects being advanced with: IAB, Legislature (capital outlay), Federal programs.

Ms. Tymrak continued onto water treatment critical needs. The ACH (coagulant) pilot test at the Carrollton West Power Complex will start after basin rehab activities are complete. Zinc orthophosphate pilot test at AWP will begin in May 2026. Enhanced mechanism for corrosion control identified through pipe loop study. All changes in water treatment are approved via permit application with LDH. The Water Treatment Basin Rehab is utilizing internal SWBNO staff, with G4 basin currently being dewatered for repairs and L4 basin repairs are underway.

Randy Hayman, Executive Director, SWBNO, informed the IAB of the immediate action plan. Includes addressing urgent risks, condition assessment on oldest lines, issue RFI for emerging technologies, develop near/medium priorities, evaluate hydraulic conditions, and develop city-wide condition assessment.

Kaitlin Tymrak, Interim General Superintendent, SWBNO, provided information on the condition assessment technologies they are exploring, such as free-swimming acoustic, tethered acoustic, and satellite technology. The SWB will conduct pilot test using most viable technology in the short term, while evaluating RFI responses.

She then spoke on the Enterprise Assesst Management System. The objective is to replace the 30 year old legacy work order management system, RJN Cassworks, and modernize asset management for SWBNO. Plan to implement starting Q3 of 2027.

Grey Lewis, Chief Financial Officer, SWBNO, gave an update on the Infrastructure Maintenance Fund Status. Total revenue inception to date is \$96.M with total expenditures at \$71.5M, with \$88.7M allocated to IMF projects. Recent expenditures are Smart Meter Installation at \$3.2M for Q4, \$29M to date and \$353K for the Stormwater Fee Study in Q4.

Kaitlin Tymrak, Interim General Superintendent, SWBNO, shared two funding requests for this quarter, the first being \$3M for urgent capital repairs on large transmission mains. The second being \$1.5M requested for condition assessments of the oldest transmission mains.

The IAB voted to unanimously approved these funding requests.

David Gallo, Vice-Chair, Infrastructure Advisory Board, questioned whether the IAB should be funding short-term emergency projects. The IAB has tried to target Fair Share funding to support strategic long-term projects. Water main repairs should be funded through water rates being charged to customers.

The IAB voted unanimously to approve both funding requests.

Public Comment: There was no public comment.

Adjournment: The IAB adjourned the meeting at 3:30 PM.

**QUARTERLY REPORT OF THE
INFRASTRUCTURE ADVISORY BOARD**

First Quarter 2026

In accordance with its obligations under Executive Order LC 19-02 issued by Mayor LaToya Cantrell on August 6, 2019, and the Cooperative Endeavor Agreement between the City of New Orleans (“City”) and the Sewerage and Water Board of New Orleans (“SWBNO”) dated July 7, 2020, the Infrastructure Advisory Board (“IAB”) respectfully submits this report of actions undertaken during the fourth quarter of 2025 and recommendations offered for the first quarter of 2026.

I. IAB Meetings and Activities

The IAB met once during the first quarter of 2026, convening April 23rd in person. The complete meeting packet and a full recording of the meetings is available at:

1. [Full Meeting Packet](#)
2. [Recording of the April 23, 2026 meeting](#)

The IAB continues to monitor Fair Share Agreement collections as well as the progress of recommended projects. **The highlighted sections below are the portions of the report pertaining to the First Quarter.**

II. Status of One-Time Funds

The status of the Fair Share Agreement one-time funds is delineated in the City’s presentation in connection with the April 23, 2026 IAB meeting, available at:

[LINK - Status of One-Time Funds](#)

Status of Recurring Revenue Under the Fair Share Agreement

The status of each revenue stream of the Fair Share Agreement is delineated in the City of New Orleans presentation, available at:

[LINK - Status of Recurring Revenue](#)

III. IAB Project Recommendations for Use of Recurring Fair Share Agreement Funds

The IAB works with SWBNO to identify the highest and best uses for recurring Fair Share Agreement funds, with attentiveness to short-term needs and projects that will contribute to the longer-term sustainability of the system. The projects approved for funding utilizing Fair Share Agreement revenues are set forth in the document incorporated in the packet linked above.

A. *Automated Metering Infrastructure (AMI)* – The IAB recommended utilizing up to \$1,500,000 from the IMF to support AMI implementation, including the short-term engagement of supplemental meter readers, to provide more consistent, timely, and accurate customer billing. Phase 1 of the AMI project was meant to include a survey of the entire existing water meter infrastructure and determination of the proper scope of the eventual AMI solution. Due to limited IMF proceeds, SWBNO downsized the scope of Phase 1, moving some aspects to Phase 2, to make the project more affordable in the near term. The rescoping resulted from SWBNO’s efforts to identify which aspects of Phase 1 will generate the greatest benefits. SWBNO does not expect the rescoping to affect full AMI implementation, which is anticipated to cost approximately \$40 million.

B. The rescoped meter survey is complete, as is a business process analysis of all related SWBNO functions. The vendor implementation RFP was released in December 2021, and seven vendors responded. The SWBNO selection committee met in April 2022 and awarded the contract to Aquametric. SWBNO Board of Directors approved the award in May, and, after overcoming a bid protest, the final contract was approved by the Board on December 14.

Phase 2 – “Deployment” – began in 2023. For Phase 2, the IAB recommended utilizing up to \$15,000,000 from the IMF to support deployment after the initial funding is exhausted. The Smart Meter program management team is prioritizing increased staffing for community outreach, installation of a SWBNO-owned network for signal transmission, and ordering meters and equipment to get ahead of anticipated supply chain delays. As of September 2023, sufficient network infrastructure has been installed to begin meter installation, integration with SWBNO’s billing system is underway, and commencement of a slow start of meter installations has occurred. The customer portal integration is planned to begin in Q1 2024 with deployment in Q3 2024. The IAB has recommended utilizing an additional \$2,500,000 to the original \$1,500,000 for a total of \$4,000,000 recommendation to support the consultant contract to deliver AMI. A slow start of meter installations began in the fourth quarter with planned installations for roughly half of the meter population in the coming fiscal year. The slow start installation was designed to ensure that all processes and procedures were in place and operating as designed. It allowed for QA/QC and testing of all integrations ensuring data accuracy. Based on the City’s unique infrastructure and field conditions, it also allowed for lessons learned to be incorporated into standard operating procedures for use by the future larger staff of installers. The slow start began with approximately 100 installations a week in September and has ramped

up to 900 a week. Full pace installations are approximately 1250 per week (5000 per month) and should be on pace in Q2 2024. As of the end of Q1 2024 approximately 10,000 installations were completed with the expectation to install approximately 70,000 – 75,000 by the end of the year. The new Customer Portal which is being launched in connection with smart metering is schedule to be available for use in early Fall. As of Q2 2024, 21,000 meters have been replaced with smart metering and the pace continues to track towards roughly half the overall customer population being completed by year end. Billing from smart meters has commenced and approximately 3,000 leak detection letters have been sent to customers with immediate cost savings being realized by the customers and the Utility. As of Q4 2024 SWBNO has replaced 68,000 meters and is on track for half the population or 70,000 meters by the end of 2024. Extensive customer outreach and education continues with the launch of the new customer online account platform which occurred in mid-November. As of Q1 2025, SWBNO has upgraded 96,000 meters or 68% of the meter population. The new technology allows for proactive notification to customers who have experienced continuous usage event which occurred for 31% of customers and in nearly half those cases customers took actions to address the high usage alert. As of Q3 2025, 127,500 or 89% of the meters have been upgraded with the balance to be installed by SWBNO. The expected benefits of improved data capture and timely notification of unusual consumption patterns to customers are being seen as the project approaches substantial completion and new processes are established as the standard operating procedures. As of Q4 2025, SWBNO has begun transitioning to operations mode with 130,115 meters installed and 69% registered for online account portal access. The expected benefits have greatly enhanced billing experience and the continuous data provides insight into the water distribution network. In 2026, the project team is focused on completing installation of remaining large meters, which require additional coordination with property owners.

C. *Master Plan* – The IAB recommended utilizing up to \$500,000 from the IMF to support development of a Master Plan. The Master Plan constitutes the blueprint for SWBNO’s long-term, comprehensive, integrated, sustainable vision for managing the City’s water, sewer, and major drainage systems for years to come.

After a competitive proposal process, a contract for a Utility Strategic Plan—a critical step in the development of a comprehensive Master Plan—was awarded to a team led by Raftelis Financial Consultants, Inc. and approved by SWBNO Board of Directors on May 19, 2021. IAB Member Elisa Speranza served as a volunteer member of the evaluation committee.

Raftelis led an intensive and comprehensive process over the past six months that included SWBNO leadership, workforce, Board members, partner agencies and stakeholders. The strategic plan, which covers priorities, strategies and tasks for implementation over the next five years, was adopted by SWBNO Board of Directors in February. SWBNO leadership is sharing the plan with stakeholders and the community over the next several months.

Implementation of strategic plan tasks began in earnest in Q2, including identification and tracking of goal-related performance metrics. A public-facing dashboard reflecting progress toward goals was unveiled at the SWBNO Strategy Committee meeting last month and will be the primary tool for metric tracking moving forward.

Now that the Strategic Plan is complete, SWBNO will turn toward master planning efforts for each of its three systems (water, wastewater, drainage). The utility put out an RFP for a water system master plan, focusing on the renovation of the Carrollton and Algiers water purification plants, this year. Based on the results of the RFP, SWBNO has requested Fair Share funds of \$1,500,000 to support Water Master plan which was approved in December 2023. The Water Master plan commenced in April with an expected 18–24-month duration with recommendations expected for investment in the treatment system considering the latest federal regulations and climate risks. As of Q4 2024, the Water Master plan is progressing with testing underway and evaluation of the latest technologies and impacts of increased chlorides. In Q1 2025, SWBNO reported on the completion of pilot tests for optimized water treatment techniques at both the Westbank (orthophosphate) and Eastbank (aluminum chlorhydrate), with the completion of a corrosion control testing protocol to be completed in June. In Q3, SWBNO reported approximately 90% of the Water Quality Master Plan is now developed by the consultant and a 5 year CIP has been received. As part of this process a look ahead for project requests was provided with a particular focus on the two water plants. In Q4, the Utility reported anticipated adoption in January (now planned for April 2026) and key projects from the shorter term and long-term CIP plans are being advanced through legislature (state capital outlay) and other federal or local programs where possible. In Q1, the Utility reported the plan has now been provided to the Board of Directors and includes 5 year and 30 year Capital Improvement Plans with requests for State Capital Outlay funding for an initial \$50 million over the next 5 years.

D. *Water Treatment Plant – Sycamore Filter Gallery* – This high-priority project is part of an effort to upgrade many aspects of the Carrollton and Algiers water treatment plants, for which SWBNO is seeking federal funding from the Infrastructure Investment and Jobs Act as well as the Water Sector Commission. Work on this project

was substantially completed in the early fall. In December 2023, SWBNO requested and the IAB approved a Phase 2 allocation of \$3,000,000 to continue with similar work on the Sycamore Filter Gallery. As of Q4 2024, the next phase of the filter gallery is underway with the additional \$3,000,000 allocated in FY24 the work is expected to be completed by end of Q2 2025. During Q1 and Q2 Phase 4 progressed as planned with completion plans in Q3 2025. **This work is now substantially complete, with contract closeout in progress.**

E. *SELA Algiers Drainage Project* – The IAB recommended utilizing \$1,030,625 from the IMF to support the Algiers drainage project. As previously reported, SWBNO is participating in a federally funded SELA construction project improving Algiers drainage canals and increasing stormwater storage during rain events. As part of the agreement with the U.S. Army Corps of Engineers, SWBNO paid 5% of the project costs up-front, amounting to \$1,030,625; this unlocked approximately \$25 million in additional funding from the federal government. As the Corps continues to receive federal funding for this project, SWBNO is obligated to pay the matching 5% up-front cost. The IAB approved an additional \$2,486,836 for that payment in the second quarter of 2021.

F. *Stormwater Fee Study* – The IAB recommended utilizing up to \$250,000 from the IMF to support a Stormwater Fee Study. A stormwater fee study would include a full analysis of the rate structure, assessment methodology, affordability, equity, incentives, and timing of a potential stormwater management fee. This study will allow for the design of an equitable, sufficient, and reliable recurring revenue source to support New Orleans’ drainage infrastructure and the implementation of best management practices, including green infrastructure. At the behest and recommendation of the IAB and SWBNO, a group of dedicated business, civic, and community organizations have begun to work collaboratively on a plan to bring the stormwater management fee to fruition. To aid that effort, SWBNO has requested a substantive update to the 2016 stormwater fee feasibility report prepared by consultant Raftelis. A synopsis of the update was presented by Raftelis at the September 14 meeting and covered a general consensus on the need for additional funding, a phased in or gradual approach to transition over time to a more equitable fee-based revenue stream and the need to raise capital through issuance of bonds to fund additional investments in the Drainage program using fee revenue to service new debt. In December 2023, SWBNO requested and the IAB approved \$200,000 to continue with the next phase of an expanded stormwater fee study which has been

contracted also thru Raftelis and continued in the first, second and third quarter of 2024 with the full allocation being utilized by Raftelis. Raftelis is in the process of providing an additional estimate for continued support in the coming year to further the discussion of a stormwater fee well ahead and a millage expiration in 2027. As of Q1 2025, SWBNO requested \$1,500,000 for IMF support over the next 18-24 months as a stormwater fee policy is developed for a complete rate study and education campaign on the criticality of more adequately funding stormwater operations. The continuation of data collection, modeling, and scenarios analysis to assist in the policy development is expected to be around \$400,000 while the full amount recommended by the IAB would include rate study, software development and implementation costs provided by the professional rate consultant. As of Q3 2025, Raftelis continued preparing the full rate study for strategic input from stakeholders and compilation of all recommendations to improve stormwater services through increased funding. As of Q4 2025, Raftelis continues with the rate study project and needed funding overhaul for the Drainage system given the upcoming millage expiration in 2027. In Q1 2026, SWBNO presented a draft stormwater fee proposal to the City's new administration. At the mayor's request, a working group was formed with representatives from SWBNO, the City's administration, and the City Council. The working group meets regularly, and the development and refinement of a stormwater fee proposal remains ongoing. In addition, Raftelis completed digitization efforts and has obtained impervious area data for all individual parcels citywide. This was a significant effort and will help ensure accuracy in the rate structure's development.

G. *Turbine 7 (T7) Solution* – As part of an ongoing effort to address chronic shortfalls of availability of power generation to support SWBNO operations, the IAB recommended utilizing up to \$4,000,000 from the IMF to support a procurement of a new turbine dubbed “T7.”

T7, along with T6, will become the sources of backup power generation for the utility once the Entergy substation is constructed. In the meantime, T7 will replace the outdated steam turbine generators (T1 and T3) that have been decommissioned. Equipment, site preparation work, and installation of T7 is expected to cost approximately \$18 million to \$20 million. Funding for this project has been approved, and the environmental permitting process is complete. The RFP for equipment and installation was released in December 2021, and the selected vendor was approved by SWBNO's Board in early 2022. The turbine components were delivered to the site in October and November 2024, with electrical and mechanical installation in progress through December 2024.

H. *West Power Complex Construction* – The West Power Complex is comprised of an electric substation connecting SWBNO’s plant directly to Entergy’s transmission line, as well as a modernized backup power generation system powered by Turbines 6 and 7. Construction of the new power campus, which also includes three frequency changers, an operations center, and a “utility rack” to connect the Entergy power to SWBNO’s assets, will cost around \$250 million. Funds from the project will come from numerous sources, including state Capital Outlay funds, federal earmarks, CDBG and HMPG funds, the City of New Orleans, and SWBNO’s own system funds. The IAB has also committed \$20M from its recurring revenue to help fund construction in 2023 including Contracts 1440 and 1427 for transformer and auxiliary power support, and contract 1447 for boiler room fan modifications. Project groundbreaking was on Monday, December 5, 2022. A key installation contract (Contract 1420) which is the last major contract of Phase I is funded via multiple sources including IMF, federal and local partners with a request being made for \$10M of Fair Share additional funding to provide the necessary funding sources to award the contract. The Fair Share additional funding of \$10M for Contract 1420 was approved at the March 2024 meeting and facilitated the contract award and supplements additional funding committed by the City for the critical Power complex project. As of Q2 2024, the City was finalizing the CEA with the updated \$21M of funding committed to Contract 1420 and in late Q3 2024 the full \$21m was received. In Q4 2024 spending of allocated funds continued and the Power Complex is anticipated to come online in Late Summer 2025. All three Static Frequency Changers, new turbine, and other major equipment has been delivered to the site as of the end of the year. As of Q1 2025, Static Frequency Changers (1,2, and 3) are going through commissioning and testing planning for staged deployment starting in July. As of Q3 2025, the phased approach of deploying SFC 1 first then the other static frequency changers and T7 is progressing with a total of \$4.9m in fair share funded expenditures thru August 2025. In Q4 2025, SWBNO completed the 30-day test for SFC 1, and began the 30-day test for SFC 3. The Utility reported in Q1 2026 that SFC 1 and SFC 3 are both fully operational.

I. *Deferral of Funding for Bulk Chemical Feed and Storage Facility and New River Intake Fender System to Prioritize West Power Complex Funding* – The Carrollton Water Plant currently lacks adequate bulk storage facilities. The lack of adequate storage facilities causes more frequent delivery and dependency on trucked-in chemicals. The IAB had committed \$4M from the IMF to start the demolition and site

preparation stages of the overall project. Additionally, in December 2023, SWBNO requested and IAB approved \$6,000,000, to address a longstanding issue created by SWBNO intake fender system being struck by ships on the river which protects the raw water intake infrastructure at the New River Intake. The goal is to invest in the upkeep and operability of the fender system to limit the recurring spending for other short-term measures to protect the infrastructure. However, in Q1 the SWBNO requested an additional \$10 million to fund the Phase I Installation Contract for the West Power Complex. The IAB agreed to fund this request by deferring funding for the two above mentioned projects until late 2024 or early 2025 and reallocating \$10 million to allow for additional funding for the West Power Complex. The IAB further required that, in the event the City fully funds the approximately \$20 million currently required for the West Power Complex, the SWBNO must reserve the \$10 million as a contingency amount for any future West Power Complex requirements until this phase of the complex is complete and this contingency is not needed. As of Q1 2025, SWBNO reported on the Power complex integration and installation contracts including a completion schedule for new equipment coming online in 2025 as well as potential remaining contracts. As of Q3, the Bulk Chemical Feed and Storage Facility has been diverted to another funding source – the State’s water revolving loan fund for the phase 1 demolition.

J. *Asset Management System* – As part of technology modernization in the Strategic Plan of SWBNO developing a needs assessment and RFP for a new modern work order and asset management system will greatly enhance SWBNO ability to perform preventative maintenance activities. The IAB committed funding of \$1.65 million to allow for the pursuit of the needs assessment/RFP and ultimate purchase and implementation of a new system with a consultant being selected through a list of qualified engineering consulting firms with expertise in technology and asset management systems. Contracting with the selected engineering consulting firms is underway as of the end of Q1 2024. As of Q4 2024, the needs assessment is progressing with plans for the first of 2 planned RFPs (representing phases of asset management) to be advertised in early Q2 2025. As of Q3 2025, the public bid for this asset management system was being advertised with initial bidder evaluations underway. In Q1 2026, a vendor was selected (1898 and Company) as the implementor for the Trimble Unity Maintain system, which is a cloud-based, GIS-integrated system. Implementation is expected to begin in Q3 2026.

K. *Acceleration of External Contractor Paving Contracts* – Open surface cut backlog throughout the City has persisted due to a lack of funding with multiple efforts being

undertaken in 2023 with assistance from DPW, 2 external paving contractors and an internal SWBNO paving crew. Additional IAB funding was committed from the IMF fund of \$4m to augment the number of paving work orders which can be addressed by the external contractors based on their proven performance at reducing the work order backlog with additional funding committed to their contracts. SWBNO has expended 55% of allocated funding and been able to reduce backlog at a rate of approximately 100 work orders each week from ramping up contractors and adding internal resources. The goal is to have the backlog reduced to 1,000 by year end. SWBNO also reported a 20% reduction experienced over 2022 response times for paving repairs via utilization of the funding, additional equipment investments and DPW separate paving contract. In December 2023, SWBNO requested and the IAB approved a Phase 2 allocation of \$4,000,000 to continue with incremental efforts to reduce the paving backlog in FY24 by providing financial resources to accelerate paving contracts and work orders accomplished. As of Q1 2024 the backlog had been reduced to under 1500, with the progress directly attributed to the additional work orders able to be accomplished with the initial \$4M provided by IMF. Response times have dropped from 101 day to 71 days with continued focus and renewals of paving contracts are on pace to spend the Phase 2 allocation of \$4M by year end. The additional funding is allowing for the reduction in overall response time for pavement restoration to 2-4 weeks and fully eliminating the pavement restoration backlog. As of Q2 2024, the paving backlog was 850 compared to 3,000+ in late 2023 with further reduction expected in 2024. As of Q3 2024, the paving backlog was approximately 500 workorders with average payment restoration timeline reduced to 50 days from 100+ in 2023. As of Q4 2024, the paving backlog was approximately 340 work orders with the overall paving restoration timeline down to 50 days from 100 days in 2023. As of Q1 2025, SWBNO paving repair backlog was 590 work orders with the average restoration timeline at 30 days. SWBNO paving repair backlog was 690 work orders with the average restoration timeline at 30 days. Water and sewer repairs were 1300 and 245, respectively at the latter part of August 2025.



**Infrastructure
Advisory Board
City of New Orleans Update**

June 11, 2026

1

Infrastructure Maintenance Fund

Revenue and Allocations through April

May 2026 reconciliation has not yet been completed by Finance

Historical						2025						2026							
2019 Total	2020 Total	2021 Total	2022 Total	2023 Total	2024 Totals		SWB Lost Penny	SWB STR Equalization	NOCO STR Occupancy	FY25 Running Total Lost Penny	FY25 Total STR Equalization	FY25 Running Total STR Equalization		SWB Lost Penny	Change from PY	SWB STR Equalization	Change from PY	NOCO STR Occupancy	Change from PY
\$ -	\$ 1,486,295	\$ 452,109	\$ 1,833,251	\$ 2,228,244	\$ 2,756,192	Jan	\$ 1,325,853	\$ 1,180,008	\$ 250,331	\$ 1,325,853	\$ 1,180,008	\$ 250,331	Jan	\$ 979,221.70	\$ (346,631.45)	\$ 743,317.57	\$ (436,690.54)	\$ 209,052.44	\$ (41,278.48)
\$ -	\$ 1,077,744	\$ 623,551	\$ 1,878,216	\$ 2,491,474	\$ 921,913	Feb	\$ 462,948	\$ 73,496	\$ 385,469	\$ 1,788,801	\$ 1,253,504	\$ 635,800	Feb	\$ 935,044.88	\$ 472,097.18	\$ 958,575.43	\$ 885,079.27	\$ 242,817.04	\$ (142,652.10)
\$ -	\$ 1,003,376	\$ 1,106,283	\$ 2,459,645	\$ 2,703,020	\$ 3,680,121	Mar	\$ 2,624,604	\$ 1,031,509	\$ 24,009	\$ 4,413,404	\$ 2,285,013	\$ 659,809	Mar	\$ 1,432,695.98	\$ (1,191,907.65)	\$ 132,519.71	\$ (898,988.89)	\$ 313,134.59	\$ 289,125.91
\$ -	\$ 366,815	\$ 1,353,010	\$ 2,774,343	\$ 2,783,620	\$ 4,334,567	Apr	\$ 1,762,617	\$ 2,234,991	\$ 336,959	\$ 6,176,021	\$ 4,520,004	\$ 996,768	Apr	\$ 1,669,025.80	\$ (93,590.96)	\$ 900,350.24	\$ (1,334,640.64)	\$ 43,359.27	\$ (293,600.17)
\$ -	\$ 302,089	\$ 1,393,270	\$ 2,698,016	\$ 2,301,786	\$ 2,568,679	May	\$ 1,351,418	\$ 487,164	\$ 730,097	\$ 7,527,440	\$ 5,007,168	\$ 1,726,865	May					\$ 294,081.38	\$ (436,015.59)
\$ -	\$ 125,770	\$ 1,262,729	\$ 2,303,276	\$ 2,263,920	\$ 1,888,831	Jun	\$ 1,118,705	\$ 610,986	\$ 159,140	\$ 8,646,145	\$ 5,618,153	\$ 1,886,005	Jun						
\$ -	\$ 89,956	\$ 1,650,708	\$ 1,534,397	\$ 1,732,036	\$ 1,393,760	Jul	\$ 803,341	\$ 390,825	\$ 199,595	\$ 9,449,486	\$ 6,008,978	\$ 2,085,600	Jul						
\$ 702,776	\$ 165,655	\$ 1,693,468	\$ 3,388,313	\$ 1,542,292	\$ 1,641,909	Aug	\$ 937,516	\$ 576,723	\$ 127,670	\$ 10,387,002	\$ 6,585,702	\$ 2,213,270	Aug						
\$ 652,454	\$ 151,423	\$ 516,150	\$ 1,685,635	\$ 1,554,639	\$ 1,329,161	Sept	\$ 597,543	\$ 543,094	\$ 188,524	\$ 10,984,544	\$ 7,128,796	\$ 2,401,794	Sept						
\$ 911,457	\$ 257,903	\$ 1,182,378	\$ 1,905,499	\$ 1,696,508	\$ 1,464,304	Oct	\$ 716,649	\$ 570,244	\$ 177,411	\$ 11,701,194	\$ 7,699,040	\$ 2,579,205	Oct						
\$ 1,247,947	\$ 378,481	\$ 1,241,491	\$ 2,518,865	\$ 1,386,283	\$ 2,045,172	Nov	\$ 1,178,702	\$ 680,190	\$ 186,280	\$ 12,879,896	\$ 8,379,230	\$ 2,765,485	Nov						
\$ 352,702	\$ 953,140	\$ 1,952,044	\$ 2,221,038	\$ 3,110,539	\$ 2,040,890	Dec	\$ 1,177,886	\$ 639,956	\$ 223,048	\$ 14,057,782	\$ 9,019,186	\$ 2,988,533	Dec						
\$ 3,867,336	\$ 6,358,647	\$ 14,427,191	\$ 27,200,494	\$ 25,794,359	\$ 26,065,501	Total	\$ 14,057,782	\$ 9,019,186	\$ 2,988,533				Total	\$ 5,015,988.36	\$ (1,160,032.88)	\$ 2,734,762.95	\$ (1,785,240.80)	\$ 1,102,444.72	\$ (624,420.43)

	2022 Revenues	2023 Revenue	2024 Revenue	2025 Revenue	2026 Revenue
SWBNO	\$ 17,522,636	\$ 16,933,184	\$ 16,363,280	\$ 23,076,968	\$ 7,750,751
DPW	\$ 5,840,879	\$ 5,644,395	\$ 5,452,427	\$ -	\$ -
NOCO	\$ 3,836,979	\$ 3,217,779	\$ 2,885,901	\$ 2,988,533	\$ 1,102,445
	\$ 27,200,494	\$ 25,795,359	\$ 24,701,608	\$ 26,065,501	\$ 8,853,196



OFFICE OF THE MAYOR BRIEFING MEMO

Re: Parcel Fee – City of New Orleans Proposal Overview
Date: June 10, 2026

For Decision – IAB

Approval of SWBNO's request for an expansion of Raftelis' contract to explore a parcel fee.

- **Contingent upon the approval of the full SWBNO Board of Directors**
- Additional cost: \$123,000 in fair share funding
- Timeline: 8 weeks for completion of analysis

On Wednesday, June 10, 2026, the Finance & Administration Committee of the SWBNO Board of Directors unanimously advanced Resolution R-068-2026, authorizing Amendment No. 4 for Professional Services for the Feasibility Analysis and Development of a Parcel Fee between Sewerage and Water Board of New Orleans and Raftelis Financial Consultants, Inc.

Neither IAB members, nor the SWBNO Board of Directors, are **being asked to approve a final fee structure**. The proposal on the table is **to request Raftelis to gather more information that ensures:**

1. The rate structure is equitable for residents
2. The proposal can be feasibly passed, by the City Council and residents of New Orleans
3. The fee generates sufficient revenue for the utility to operate and deliver capital improvements

What is a Parcel Fee?

- In the City of New Orleans, **property taxes** (collected through millages) are the **primary funding source for municipal services**.
- The parcel fee, which is calculated without regard to property value and expressly authorized by the Home Rule Charter, is not a property tax. Thus, it can be **imposed upon otherwise tax-exempt properties**.
- A fee, unlike a tax, cannot be imposed purely for revenue raising purposes and must bear some relation to a public service.
- The parcel fee proposed by the City would expand the fee from funding drainage/stormwater-related costs to include costs associated with right-of-way improvements.
- Thereby, the services rendered by a combined fee are improvements that encompass both drainage and roadway infrastructure, a natural and inextricably interconnected pairing.
 - Subsurface drainage projects can seriously impact and often directly utilize surface roadways.
 - Conversely, impermeable paving and other roadway infrastructure can materially impact stormwater management.
 - Simply put: **SWBNO cannot manage the drainage system in New Orleans without regard to roadways, and the City cannot manage its roadways without adequate drainage.**
- Expanding the scope of the fee to allow for more projects to be funded, as well as the oversight/transparency that comes from City participation, will improve voter support



OFFICE OF THE MAYOR BRIEFING MEMO

Why a parcel fee?

- Enables immediate action to address drainage and water systems **while maintaining the capacity to expand** beyond drainage and water systems (i.e., durable funding for green infrastructure, stormwater management, and holistic right-of-way improvements) through **increased bonding capacity**.
- Ensures equitable participation by tax-exempt properties that benefit from drainage infrastructure and public rights of way.

Reason to advance this plan

- Provides recurring revenue to address long-deferred maintenance across Orleans Parish drainage, water, and roadway systems.
- Allows the revenue to be expended across a wide range of infrastructure needs that are directly tied to our drainage and water systems.
- Supports the issuing of bonds for drainage system improvements by increasing funding for maintenance (i.e., catch basin management).
- Improve the likelihood that the Council and voters will support passage of *any* fee.

FAQs

1. What are we trying to do with this extension?

This proposal seeks to strengthen the original stormwater fee proposal into a feasible, passable proposal for the New Orleans City Council and voters.

Since February 2026, SWBNO executive leadership has participated in calls with the Administration and representatives of the City Council. Both entities expressed concern with the current calculations for the stormwater fee. Additionally, the Administration and Council raised concerns that the stormwater fee restricts revenues to drainage, rather than enabling SWBNO and the City to address all facets of urgent repairs across water management systems.

- The right-of-way component housed under a bundled “parcel fee” enables holistic drainage projects to be planned and funded.
- This component of the parcel fee also enables SWBNO’s revenues from water and sewer rates to go further, delivering more water main repairs, since the right-of-way rehabilitation costs (sometimes half a project’s cost) can use parcel fee revenues.

2. How can SWBNO pass this contract amendment legally, and why should it?

Financial constraints are an urgent obstacle for daily SWBNO operations, including capital project delivery and maintenance. The sooner the City Council has a program that it can support and that the citizens of New Orleans will approve, the sooner SWBNO will access new revenues.

Expanding upon the work currently being performed by an existing SWBNO contractor will expedite the delivery of a politically palatable plan, eliminate duplication of effort, and reduce duplicative costs. More importantly, for SWBNO, it will help ensure that the Board continues to have a voice in the development of the parcel fees and that SWBNO’s needs are represented in



OFFICE OF THE MAYOR BRIEFING MEMO

whatever parcel fee is ultimately placed before voters by the Council. If the City is forced to procure its own vendor and unilaterally develop a parcel fee—which is possible, though less efficient than using Raftells—then SWBNO has no say whatsoever in the outcome of the project or the resulting ballot initiative.

Utilizing Fair Share dollars for Raftelis’ contract has already been deemed an acceptable, legal use for the funds. Expanding the contract slightly to develop a more robust, equitable, **and politically winnable fee** is every bit as appropriate as the initial investment. Developing a program that will expand the capacity of SWBNO and the City to improve infrastructure is consistent with the goal of the Fair Share Program and with SWBNO’s broader charge.

Additionally, right-of-way improvement is an inherent component of utility infrastructure projects and maintenance, both **intrinsicly understood by New Orleans residents and contemplated from the inception of the Fair Share agreement, the establishment of the IAB, and the creation of the Infrastructure Maintenance Fund.**¹

The parcel fee proposal aligns with this perspective of drainage and stormwater management, enabling SWBNO and the City of New Orleans to plan and deliver projects that not only address subsurface utility systems but also surface right-of-way conditions.

¹ **Sec. 70-415.279**, entitled “Appropriations and purpose,” governs the use of Fair Share funds. The language in ordinance is copied below for reference:

Expenditures from the [Infrastructure Maintenance Fund, which houses Fair Share revenues,] shall be used by the City of New Orleans to build, maintain, clean, manage, beautify, improve, operate, repair, replace, implement and/or upkeep drainage and other infrastructure projects in the City of New Orleans, including but not limited to the following:

- (1) Equipment and technology upgrades;
- (2) Streets rated poor or worse by the Citywide Pavement Assessment;
- (3) Broken or damaged catch basins and boxes;
- (4) Lids or frames covering catch basins that are broken or missing;
- (5) Enforce rules, regulations, and laws regarding putting refuse or debris in catch basins by individuals, companies, or nonprofits;
- (6) Design, create and implement sustainable water management principles and best practices that deal with flooding caused by heavy rainfall, subsidence caused by the pumping of storm water and water assets;
- (7) Bridges and overpasses, including lighting and debris removal;
- (8) Drainage canals and adjacent areas;
- (9) Transportation projects;
- (10) Sewer and drainage lines, as needed;
- (11) Professional development opportunities to train for employment or employ residents to perform the aforementioned work, as needed; and
- (12) Pedestrian, bike and other safety improvements.

Infrastructure Advisory Board

Quarterly Meeting
June 11, 2026





Stormwater Fee Update

- COMPLETED TASKS:

- ✓ Review ariel imagery for all parcels citywide (approx. 150,000 parcels)
- ✓ Digitize impervious area data (approx. 136,000 parcels)
- ✓ Develop a tiered stormwater fee proposal based on the equivalent residential unit (ERU) approach
- ✓ Develop a preliminary customer assistance program to address affordability concerns
- ✓ Develop a preliminary credits program that incentivizes reducing stormwater runoff
- ✓ Share stormwater fee proposal with the administration



Drainage System: \$50M Unmet Needs

- Major System O&M
- Some Major System improvements
- Some Minor System O&M and improvements
- Paying off debt
- SELA Obligations

~\$74M Current Revenue

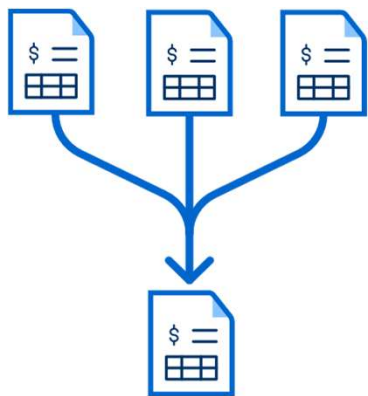
- Minor System O&M
- Canal cleaning and repair
- Major drainage pump maintenance
- Electrical upgrades
- Green infrastructure
- General facilities upgrades and shared overhead

~\$50M of Unmet Needs





A Two-Part Proposal for Drainage



**Single Drainage
Tax**



**Use-Based
Stormwater Fee**



Other Considerations & Next Steps

- Pending expiration of the "6-mill" drainage tax in 2027
- Continue recurring meetings with SWBNO, the City's administration, and the City Council to refine the stormwater fee rate structure
- At the direction of the administration, the stormwater fee will be one part of a broader approach to address infrastructure needs that may include taxes, a stormwater fee, and a parcel fee



Minor Drainage Funding

- 2025 estimated \$18.9m; **\$9.5m actual**
- 2026 estimated \$10m; **\$5.1m actual (to date)**
 - January - April - IMF 25% \$1.7m– (average monthly collection \$428k)
 - Traffic Camera Escrowed amount \$3.4m (June 2024 to Dec 2025 net collected – average monthly collection \$178k)
- City considering possible bond funding for drainage point repairs





Cleaning Progress

Storm Drain Cleaning Progress

2026 Contractor (YTD)	2026 In-House (YTD)	2026 Total (YTD)
Catch Basins Cleaned *	Catch Basins Cleaned	Catch Basins Cleaned
577	929	1,506
Drainage Lines Cleaned *	Drainage Lines Cleaned	Drainage Lines Cleaned
3.0 mi	3.5 mi	6.5 mi
Debris Removed	Debris Removed	Debris Removed
1,117,060 lbs	296,559 lbs	1,413,619 lbs

SEARCH FOR CLEANING UPDATES


View recent storm drain cleaning activity in your area. The map below shows locations of catch basins, lateral lines, and drainage cleaning.



<https://www.swbno.org/Stormwater/StormDrainCleaning>

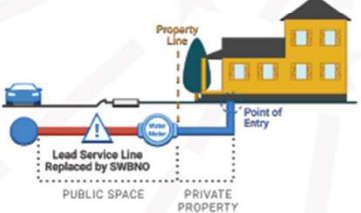
Lead Service Line Replacement

- Program Management Firm Selection
 - Detailed contract negotiation continues with CDM Smith, final reviews
 - Rapid Start design with contracts going out in 2026
- SB 268 passed (municipal ordinances for access)
- SB 228 passed (constitutional amendment for funding use)
- Favorable AG opinion received
- Hydrovac Pilot Test for Inspections (45 locations)
- Service Line inspections at 61 public playgrounds completed
 - Only two service lines contained lead / being scheduled for replacement



FLUSH YOUR PIPES

SWBNO replaced a service line containing lead.



Our crews replaced a lead service line between the water main and your meter. This process may have dislodged lead particles into your household plumbing. Consuming lead can have negative health impacts. Flushing your interior plumbing after a service line replacement is important to prevent exposure to lead.

See other side for flushing instructions.

MORE INFORMATION
swbno.org/DrinkingWater/LeadAwareness

To flush your interior plumbing, follow these steps:

1. Run only cold water on all faucets in your home, one at a time, for five minutes each. Start with the faucet furthest from your meter. Include bathtubs and showers.
2. Clean your faucets' aerators after flushing to remove any trapped lead particles.
 - Unscrew the aerator from the tip of the faucet
 - Soak it in white vinegar for five minutes
 - Gently scrub with a brush
 - Rinse and place the aerator back on your faucet
3. Continue flushing for at least one month. When water has not been used in a few hours, flush at one faucet for 10 minutes before using the water for drinking and cooking.

To protect your home's water supply, you can also

- Have a Licensed Master Plumber inspect your service line between the meter and your home for lead.
- Request a water quality test from SWBNO. Call 504-865-0420.
- Obtain an NSF-certified water filter that can remove lead.



Power Complex

SFC 1, 2, and 3 in service

- Final turnover underway

Turbine 7:

- Anticipating June/July timeline based on OEM availability

Future work

- Fuel forwarding system (capital outlay funding)
- Blackstart generator (capital outlay funding)
- HERO Grant – assuming summer 2026 for agreement with LDNR





Key Points and Recommendations

APRIL 2026

Major Findings and Recommendations

Over an approximately 2-year period, CDM Smith worked in close coordination with SWBNO staff to complete the Water Quality Master Plan (WQMP) and establish a clear, achievable vision for the long-term integrity and reliability of the water treatment system. This effort was grounded in comprehensive assessments of existing conditions at each Water Treatment Plant (WTP), collaborative workshops with operations and maintenance staff, and detailed system-wide data analysis. Together, these activities provided the technical basis for the development of the 5- and 30-year Capital Improvement Plans (CIPs) which have been combined into an overall CIP.

The WQMP identifies critical system needs and establishes a prioritized, risk-informed path forward. The major findings and recommendations reflect both the urgency of near-term actions and the strategic investments required to sustain reliable water service over the long term.

In 2026, SWBNO will start a pilot project at the Algiers Treatment Plant to incorporate a food grade additive known as zinc orthophosphate into our treatment process to further reduce lead levels in drinking water. While there is no detectable lead in the water leaving the treatment plants, it can enter the drinking water through lead pipes and fixtures in plumbing. Zinc orthophosphate reduces corrosion by forming a protective barrier on the interior of pipes.

<https://www.swbno.org/DrinkingWater/WaterQualityMasterPlan>



Water Quality Master Plan

- State Capital Outlay:
 - Received \$9.5M in funds for 2026; \$4.5M added for future years
 - Funds will be available later in 2026
- Corrosion Control Pilot Test (Algiers)
 - Starting this month
- Water Treatment Basin Rehab
 - Utilizing internal SWBNO staff
 - G4 basin currently being dewatered for repairs
 - L4 basin repairs underway



Immediate Action Plan

S. Claiborne and 3rd → Completed two repairs on leaking joints

4801 Florida → Completed (6" water line repair)

27 RFI responses received from 15 companies

Refining scope for 3 pilot tests: in-line assessment, satellite imagery, and data analysis



ANALYZE

- AI and experience based decision support (likelihood and consequence of failure, business risk exposure, etc)
- GIS based modeling

INSPECT

- Visual imaging: thermal, infrared, photogrammetry, CCTV
- Drone-based & Satellite based SAR (synthetic aperture radar) leak identification
- Electromagnetic, vibroacoustic, and hoop stress assessments
- In-line: tethered and untethered

REPAIR

- Trenchless repair methodologies
- Spray-in-place pipe lining
- Structural pipe lining
- Structural joint seals

REPLACE

- Directional drilling
- Alternate pipe materials



Infrastructure Maintenance Fund Status

- **Minor Drainage** 25% Share Total Revenues - **\$7,481,842** (January 1, 2025 to April 2026)
- 75% Share - Total Revenues inception to date: **\$99,903,165** (through April 2026)
 - **FY25** - \$17.3M, **FY24** - \$21.4M,
 - **FY23** - \$21.9M, **FY22** - \$17.5M
- Total Expenditures inception to date: **\$75.5M**
- Allocated to IMF Projects (awarded or designed contracts): **\$88.6M**

Recent expenditures:

- Water main breaks – Immediate Action plan \$3m estimated

Month	IMF Revenue – 75% and 25%* *Minor Drainage
April 2026	\$1.3M / \$417K
March 2026	\$1.2M / \$391K
Feb 2026	\$1.4M / \$473K
January 2026	\$1.3M / \$430K



Future Anticipated Requests

Potential Projects	Status	2026	2027	2028	2029	2030
WATER						
ACH Pilot	APPROVED Q4 2025	\$ 1,500,000				
G Basin Rehab	APPROVED Q4 2025	\$ 1,500,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	
Capital Water Rehab/Replacement	REQUEST Q1 2026	\$ 3,000,000	\$ 5,000,000	\$ 6,500,000	\$ 7,000,000	\$ 7,000,000
TM condition assessment	REQUEST Q1 2026	\$ 1,500,000				
Water Treatment Immediate Priorities - 25% match		\$ 2,500,000				
Old River Pumps		\$ 1,000,000				
CWP & Algiers Upgrades Prof Svcs			\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 10,000,000
SEWER						
VPSA		\$ 1,800,000	\$ 3,500,000	\$ 1,700,000		
Sewer Pump Station Assessment			\$ 1,000,000			
Sewer Collection Assessment			\$ 1,000,000			
Sewer Pump Station Upgrades				\$ 1,000,000	\$ 1,000,000	
Sewer Pump Station Pump Replacements			\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
DPS 3 Sewer Force Main			\$2,000,000	\$ 3,000,000		
Sewer Collection System Rehab/Replacement				\$ 5,000,000		
DRAINAGE						
DPS Assessments			\$ 1,500,000			
DPS Upgrades						
POWER						
HERO match (\$3M)		\$ 3,000,000				
Total		\$12,800,000	\$21,500,000	\$24,700,000	\$15,500,000	\$17,500,000

Report of Revenue and Expenditures made pursuant to the CEA (R-079-2020)
Infrastructure Maintenance Fund
June 2026

REVENUES:

Notification Date	Period of Collection		75% Share Amount	Minor Drainage - 25% DPW Share	100% IMF Available
9/16/2020	Inception to July	2020	\$6,225,937		
10/30/2020	August	2020	124,241		
11/18/2020	September	2020	113,567		
12/11/2020	October	2020	193,427		
1/21/2021	November	2020	283,861		
2/3/2021	December	2020	375,772		
3/12/2021	January	2021	339,083		
4/9/2021	February	2021	467,665		
5/7/2021	March	2021	489,066		
7/30/2021	April	2021	831,941		
7/30/2021	May	2021	867,499		
9/29/2021	June	2021	859,495		
9/29/2021	July	2021	1,037,999		
11/23/2021	August	2021	1,076,227		
11/23/2021	September	2021	367,756		
2/4/2022	October	2021	811,584		
2/4/2022	November	2021	906,411		
2/22/2022	December	2021	1,267,007		
2/16/2022	January	2022	1,192,533		
4/14/2022	February	2022	1,162,811		
4/14/2022	March	2022	1,573,525		
6/1/2022	April	2022	1,803,796		
6/13/2022	May	2022	1,797,916		
7/15/2022	June	2022	1,531,207		
8/24/2022	July	2022	1,119,291		
10/20/2022	August	2022	1,930,992		
10/24/2022	September	2022	1,063,217		
11/28/2022	October	2022	1,222,930		
1/18/2023	November	2022	1,663,964		
1/23/2023	December	2022	1,460,455		

EXPENDITURES:

Date	Description	Amount
7/24/2020	5% cash payment required to match current year federal funding for the SELA Program, due 8/1/2020	\$1,030,625
12/30/2020	Olameter Corporation Contract for Meter Reading Services for Contract Readers. August Thru December 2020	410,788
2/22/2021	Olameter Corporation Contract for Meter Reading Services for Contract Readers. Revised September 2020 Invoice	13,801
2/22/2021	Olameter Corporation Contract for Meter Reading Services for Contract Readers. January 2021	70,263
6/30/2021	5% cash payment required to match current year federal funding for the SELA Program	2,486,836
January 2022	Asset Management assessment project for establishing a strategy for procurement and needs assessment	130,940
	Pre FY23	<u>\$4,143,255</u>
	Cumulative Expenses thru April 2026:	
	Raftelis Financial Consultants Contract for Consulting Services for Utility Strategic Planning.	568,649
	Smart metering design and program management	6,362,865
	Sycamore Filter Gallery water purification rehabilitation	5,176,776
	Raftelis Financial Consultants Contract for Stormwater Fee Study	1,145,856
	Design costs related to the acquisition of Turbine 7	3,322,625
	Power Complex Contracts (Auxiliary Power system and step up transformers)	12,536,333
	Power Complex Professional Services Contracts	1,997,802
	Acceleration of Paving Contracts	6,500,000
	Critical Water and Sewer Network Distribution Repairs	8,500,000

2/17/2023	January	2023	1,471,901		
3/16/2023	February	2023	1,565,128		
4/21/2023	March	2023	1,771,889		
5/18/2023	April	2023	1,856,530		
6/23/2023	May	2023	1,540,719		
6/5/2023	Special Allocation FY23	2023	5,000,000		
8/17/2023	June	2023	1,521,086		
8/17/2023	July	2023	1,146,823		
9/20/2023	August	2023	1,010,476		
10/23/2023	September	2023	973,306		
12/1/2023	October	2023	1,101,902		
1/9/2024	November	2023	1,009,820		
2/2/2024	December	2023	1,963,605		
3/15/2024	January - Corrected	2024	1,389,659		
5/2/2024	February	2024	1,595,143		
2/1/2024	Special Allocation FY23	2024	5,000,000		
5/3/2024	March	2024	1,173,496		
6/18/2024	April	2024	2,461,756		
7/17/2024	May	2024	1,524,484		
8/26/2024	June	2024	1,546,727		
10/10/2024	July	2024	557,954		
10/8/2024	August	2024	1,027,282		
11/20/2024	September	2024	493,550		
12/16/2024	October	2024	1,992,590		
1/28/2025	November	2024	1,171,611		
2/6/2025	December	2024	1,429,028		
4/14/2025	January	2025	1,879,396	626,465	2,505,861
4/14/2025	February	2025	402,333	134,111	536,444
5/12/2025	March	2025	2,742,084	914,028	3,656,112
6/11/2025	April	2025	2,998,206	999,402	3,997,608
7/21/2025	May	2025	1,378,937	459,646	1,838,582
8/4/2025	June	2025	1,297,268	432,423	1,729,691
9/2/2025	July	2025	895,624	298,541	1,194,166
10/17/2025	August	2025	1,135,679	378,560	1,514,239
12/15/2025	September	2025	855,478	285,159	1,140,637
12/15/2025	October	2025	965,170	321,723	1,286,893
3/13/2026	November	2025	1,394,169	464,723	1,858,892
3/17/2026	December	2025	1,363,382	454,461	1,817,843
3/25/2026	January	2026	1,291,904	430,635	1,722,539
5/4/2026	February	2026	1,420,215	473,405	1,893,620
5/4/2026	March	2026	1,173,912	391,304	1,565,216
6/4/2026	April	2026	1,251,769	417,256	1,669,026

TOTAL REVENUES			\$99,903,165	\$7,481,842	
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Asset Management RFP Planning and Needs Assessment	376,186
Water Quality Master Plan	1,681,141
Smart Meter Installation	23,147,162
post FY23 to date	\$71,315,394

TOTAL EXPENDITURES	\$75,458,649
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Amounts Available for IAB Projects	\$24,444,516
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June 2026
SWBNO - IMF Fair Share Funding Proforma

Forecasted

Line							2024				2025				2026				Beginning Fund		
							Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Balance 1/1/23	27,044,139	
1	Total Estimated Revenue to SWBNO						Sources:	9,158,298	5,532,966	2,078,787	4,593,229	5,023,813	5,674,411	2,886,781	3,722,721	3,886,031	4,200,000	4,200,000	4,200,000		77,090,222
2	Categories of IMF projects:																				
3	<i>Ongoing Infrastructure Improvements (A)</i>																				
4	<i>Infrastructure Modernization and Technological Improvements (B)</i>																				
5	<i>Infrastructure Power Complex (C)</i>																				
6																					
7																					
8																					
9	Project List:	Type	Project status	IAB Status	Project Amount	Expended inception to date at 1/1															
10	Acceleration of Paving Contracts	(A)	ongoing	approved	4,000,000		(1,000,000)														(4,000,000)
11	FY24 Acceleration of Paving Contracts (Continuation)	(A)	ongoing	approved	4,000,000		(1,250,000)	(1,250,000)	(1,000,000)	(500,000)											(4,000,000)
12	FY24 Augmentation of Water Capital Repairs and Water and Sewer O&M Repairs	(A)	planning	approved	5,500,000					(5,500,000)											(5,500,000)
13	FY25 Augmentation of Paving, Water Capital Repairs and larger O&M Repairs	(A)										(500,000)	(1,500,000)								(2,000,000)
14	Water Treatment Plan Improvements: Sycamore Filter Gallery	(A)	ongoing	approved	3,000,000	-	(257,461)														(2,350,177)
15	FY24 - Water Treatment Plan Improvements: Sycamore Filter Gallery (Continuation)	(A)	ongoing	approved	3,000,000				-	(2,123,243)	-	(344,833)	(500,000)								(2,968,076)
16	Construction of a new Bulk Chemical Feed and Storage Facility	(A)	deferred	approved	4,000,000	-				deferred											0
17	FY24 - Replacement of New River Intake Fender System	(A)	deferred	approved	6,000,000					deferred											0
18	Asset management software system	(B)	planning	approved	1,650,000	(130,940)			(130,940)	-	-	-	(250,000)				(500,000)	(500,000)			(1,511,881)
19	Smart Metering Program Management	(B)	ongoing	approved	4,000,000	(1,461,673)	(490,000)	(469,000)	(539,433)	(419,832)	(359,115)	(592,033)	(214,625)	(97,453)							(5,913,559)
20	Smart Metering Implementation ²	(B)	ongoing	approved	23,000,000					(8,647,162)	(8,100,000)	(3,500,000)	(2,900,000)								(23,147,162)
21	Master Plan/Strategic Plan	(B)	ongoing	approved	500,000	(568,649)															(568,649)
22	FY24 - Water Quality Master Plan	(B)	ongoing	approved	1,500,000				-	(708,196)	(329,221)	(203,207)	(175,000)								(1,415,625)
23	Drainage Stormwater Fee Feasibility Analysis	(B)	ongoing	approved	250,000	-															(95,900)
24	FY24 - Drainage Stormwater Feasibility Analysis (Continuation)	(B)	ongoing	approved	200,000		(56,118)	(93,787)	(41,000)												(190,905)
25	FY25 & FY26 Drainage Stormwater Rate Study - \$1.5m	(B)	planning	approved	1,500,000				(221,385)	(95,000)	(56,118)	(83,787)	(220,385)	(131,000)							(807,675)
26	T7 Solution	(C)	ongoing	approved	4,000,000	(1,246,195)			(50,000)	-	(848,623)	(75,497)	(39,942)	(200,000)	(200,000)						(3,608,721)
27	Power Complex integration and auxiliary components ²	(C)	ongoing	approved	24,000,000	-	(1,180,692)	(115,000)	(365,000)	(1,826,000)	(1,549,422)	(911,500)	0								(11,799,002)
28	FY24 Supplemental support for Power Complex - Professional Services Phase 1 and 2 - ¹	(C)	ongoing	approved	6,100,000					(754,913)	(224,656)	(149,082)	(500,000)	(100,000)	(149,082)	(1,500,000)	(1,500,000)				(4,877,733)
29	FY25 - ACH new coagulant for Water Treatment	(A)			1,500,000										(750,000)	(375,000)	(375,000)				(1,500,000)

30	FY25 - Water Treatment Plan Improvements: G Basin rehabilitation	(A)		1,500,000												(750,000)	(375,000)	(375,000)		(1,500,000)
31	FY26 - Immediate Action Plans - Water Transmission Main - Capital Repairs	(A)		3,000,000												(3,000,000)				(3,000,000)
32	FY26 - Immediate Action Plan - Water Transmission Main - Condition Assessment	(A)		1,000,000												(300,000)	(700,000)			(1,000,000)
33	Total - Currently approved IAB project list			103,200,000																(81,755,064)
34	Requested Projects - Q2 2026																			
35																				
36	Other Potential Future Projects FY26:																			
37	Old River Pumps																(500,000)	(500,000)		(1,000,000)
38	Water Treatment Master Plan - 25% match for Capital Outlay state funding																	(2,500,000)		(2,500,000)
39	WWTP VPSA (Oxygen equipment)																	(1,800,000)		(1,800,000)
40	Power Complex - Phase 2 Matching Funds for HERO Grant																	(3,000,000)		(3,000,000)
41																				(8,300,000)

¹ Initial Contract 1420 award Reclassified to \$6.1M in Power Contingency allocation for Professional Services related to completion of Phase 1 and initiation of Phase 2 (design/construction) due to CNO funding

² Portion of estimated costs to supplement overall Project funding needs (Fair Share funding to be utilized after other funding sources required to be spent first are exhausted)

Total Expenditures:	(90,055,064)
Projected Fund Balance 12/31/2026	14,079,297